



LEGACY BRISBANE
ANNUAL REVIEW

2025



Supporting our veterans' families.



The Legacy Ode

*Fear not that you have died for naught
The torch you threw to us we caught.
And now our hands will hold it high
Its glorious light shall never die,
We'll not break faith with you who lie
On many a field.
Lest we forget.*



Acknowledgment of Country

Legacy Brisbane acknowledges the Traditional Owners of Country throughout Queensland. We pay our respects to Elders past and present.

LEGACY



Photo Credit: Joseph Byford

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ABOUT Legacy

Legacy is one of Australia's oldest and most trusted charities. For over a century, we have supported the families of those who gave their life or health for their country.

We care for those in need, believing that the loss or injury of a veteran due to their service should not lead to social or financial disadvantage to his or her family.

Our Mission

Legacy Brisbane strives to ensure that the partners and children of veterans who gave their lives or health can fully realise their potential.

Our Vision

No dependant of a veteran suffers financial or social disadvantage as a result of their loved ones' death or injury.



OUR Impact story

In 2025, we continued to care for our beneficiaries

3157
Widows &
Widowers



Supported with wellbeing contacts, social activities, advocacy and linkages to relevant support services across South East, Central and Western Queensland.

117
People
with a
Disability



Supported through social activities and events that reduced social isolation; and linkages to relevant services, such as the NDIS.

195
Legacy
Youth



Mentored through leadership and personal development skills, promoting a sense of connectedness and belonging and assisting with their transition from teenagers into adulthood.

22 Partners
&
46 Children
supporting an
incapacitated veteran



Engaged with Legacy in times of crisis through the Family Assist Program. Legacy provides flexible wellbeing and community support to medically discharged veterans and their families.

Through the work of our team of committed Legatees and staff who continue to find new innovative ways to respond to the challenges of service delivery

233
Legatees

Volunteer members who make a personal commitment to assist the families of veterans. Legatees are the backbone of Legacy and deliver Legacy services in the communities where our beneficiaries live.

40
Laurel and
Care Clubs

Social groups that bring Legacy widows together in an atmosphere of friendship and caring, reducing social isolation and promoting peer support.

29
Pensions

Granted by Department of Veteran Affairs through Legacy advocating for widows' entitlements.

26
Beneficiary
events

From youth camps, to Christmas parties and Backyard Assists. Providing social connection, respite and tailored support activities for our beneficiaries.

Underpinned by Legacy's vision is to ensure that there is no social nor financial disadvantage to the families of our fallen or incapacitated veterans

**Relieving
financial
hardship**

Legacy is there in times of hardship, providing financial support for basic needs. We advocate for our beneficiaries' rights and benefits.

**Delivering
social
connection
services**

Legacy is there in times of loss and grief, providing ongoing social support to families. We work to ensure the emotional health and wellbeing of those we serve.

**Providing
developmental
opportunities**

Legacy is there for the long term, providing for the educational and development goals of families. We help those we serve to grow and thrive despite adversity.

**\$1,625,800
spent on
service delivery
throughout
the year.**

PRESIDENT'S Report



LEGACY
GALA DINNER
2025

As I reflect on the past year, I am reminded that Legacy's enduring strength lies not in grand gestures, but in the quiet constancy of our commitment to the families in our care.

This year has been defined by both the magnitude of change we have embraced and the unwavering dedication with which our Legacy family has risen to meet every challenge.

How Busy We Have Been and What We Have Achieved – Together

The scope of our activities this year has been remarkable. We farewelled our home of 35 years and successfully transitioned to temporary accommodation in Yeerongpilly, all while ensuring uninterrupted service delivery to our families.

The embedding of our Learning Management System into everyday practice has transformed how we onboard and train our

Legatees, with modules now accessible anywhere, anytime.

We inducted 16 new Legatees who bring fresh perspectives and renewed energy to our mission.

Throughout the year, we have continuously adapted to Federal and State legislative changes, particularly the new Aged Care Act and Queensland's Child Safe Organisations Act.

Legatees and staff have worked tirelessly to understand these changes and guide our families through their implications.

Brendan and I have actively participated in stakeholder engagement for the new Wellbeing Agency and ESO Peak Body, ensuring the voices of our families are heard at the highest levels.

Yet, perhaps most significantly, this work has been accomplished against the backdrop of our Legatees constantly, consistently, and reliably delivering services to our widows, widowers, children, and families.

Whether through visits, phone calls, Laurel clubs, events,

fundraising activities, ANZAC Day commemorations, or Legacy Week initiatives - this remains the backbone of Legacy.

It always has been and always will be. Everything else we do supports this fundamental mission.

How Far We Still Must Travel

While we celebrate our achievements, we also acknowledge the journey ahead. The October 2026 opening of Legacy House at Greenslopes represents more than a new building - it embodies our evolution toward a truly collaborative model of care. This biopsychosocial health offering will transform how we serve the families of veterans who have given their life or health in service.

The implementation of our new Strategic Plan (2025-2029) positions us to meet the changing needs of military families.

As the nature of service has evolved, so too have the challenges facing our families. The chronic mental health crisis among veterans profoundly impacts their families, and Legacy's role in the care response has never been more critical.



The new Code of Legacy, launched in February, and our operational framework's structure us for a future where we can serve military families wherever they are, responding directly to their emerging needs and the Royal Commission's findings.

In these uncertain times, we are future-proofing our organisation while remaining true to that battlefield promise made over 100 years ago - to look after the 'missus and the kids.'

Gratitude for the Journey

My connection to Legacy remains deeply personal. As I shared in my first message as President, if anything had happened to my husband during his deployments to Iraq, Cambodia, and on other missions, Legacy would have stepped in.

That knowledge - that safety net - is what Legacy provides to every military family.

This year brought moments of profound connection and remembrance.

Standing at Dawn Service, I was again reminded of Paul Keating's words: *"He is one of them, he is all of us and he is home."*

My great uncle Miller is one of the unknown soldiers at Villers-Bretonneux. He died on 25 April 108 years ago. We have not broken faith with those who lie on many a field.

Legacy Brisbane inspires me by continuing to honour that 100 year old promise, while constantly evolving and delivering new youth programs through partnerships with organisations like Lemonade Kids, Reason to Thrive, and the Kokoda Youth Foundation.

We delivered at least one event per month for our young people. It is the work that Legacy does that builds their confidence and demonstrates that they are not alone. Similarly, the establishment of our Lotus Art Lovers Group has created new connections across all beneficiary groups, while our investment in Mental Health First Aid training equips our people with critical skills.

Looking Forward

As we approach our move to Greenslopes and the realisation of our vision for integrated care, I am confident in our trajectory.

The generosity shown during our capital campaign, the dedication of our Legatees, staff and volunteers, and the resilience of the families we serve all point to a bright future.

On behalf of the Board, I extend sincere thanks to every member of our Legacy family.

Your commitment ensures that no family walks alone, and that Legacy Brisbane continues to honour the promise.

Yours in Legacy,

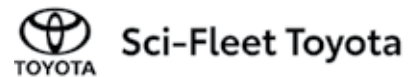
Dr Annabel McGuire
President



*Lest we
forget.*

OUR MAJOR Sponsors

We would like to thank all the Sponsors who have supported Legacy Brisbane in 2025 including:



CEO'S Report



During 2025, the Legacy Brisbane family continued its proud tradition of service to the families of our fallen and the families of our incapacitated veterans.

The personal commitment of our Legatees, the professionalism and technical expertise of our staff, and the humbling generosity of our volunteers, including members of the Australian Defence Force, ensured that Legacy Brisbane continued to meet its responsibilities to the families in our care.

Legacy Brisbane delivers services across a broad geographic area, from Rockhampton in the north to Logan in the south, and west to the Queensland border. Our annual events calendar was once again very active, as we supported more than 50 monthly Laurel Club meetings, children's camps, and our regular Young Family, Explorer and commemorative events, including ANZAC Day marches conducted throughout our wide area of care.

Development of the new Legacy House at Greenslopes continued throughout 2025 and, thanks to the extraordinary support of our financial supporters and construction community of care, remains on schedule for an October 2026 opening.

Once again, the generosity of the Australian community in supporting this project has been both humbling and inspiring.

During the year, two significant artworks were commissioned for the new Legacy House. The first is a three-metre-long stained glass artwork, selected from six submissions shared with members of the Legacy family namely our Legatees, staff and beneficiaries.

The successful design, *The Hopeful Leaf Reaches Higher*, was created by Griffith University art student Rebekah Harden, and we look forward to seeing this meaningful piece come to life in the new building.

The second artwork is a commissioned bronze sculpture depicting an armed figure holding the Legacy Flame, to be mounted on the exterior of Legacy House overlooking the adjacent parkland toward Greenslopes Private Hospital and the Keith Payne VC Mental Health Unit.

The Army Legatee Program continued throughout 2025, with further training scheduled for early 2026. Legacy Brisbane also continued to advocate for the establishment of Link Workers to better support families transitioning from Defence into civilian life. In addition, we remain strongly engaged in national advocacy efforts supporting the establishment of a Veteran Wellbeing Agency and a Peak Body.

During the year, the President and I attended several Department of Veterans' Affairs-facilitated workshops following the Royal Commission into Defence and Veteran Suicide. The President represented Legacy at workshops relating to Recommendation 87 (the Wellbeing Agency), while I attended those relating to Recommendation 89 (the Peak Body). Legacy Brisbane will continue to advocate for the implementation

of these recommendations and others that directly affect the families in our care.

Operationally, 2025 saw the relocation of our Hervey Bay office to Maryborough, co-locating with the Maryborough and District Council of the Ageing (MADCOTA). Our Sunshine Coast regional office also relocated to the area's new Veteran and Family Hub. In 2026, Legacy Brisbane will undertake two further office moves as part of our transition to Greenslopes. While organisational change can be disruptive, I am pleased to report that no services were impacted by relocations in 2025, and we are committed to achieving the same outcome during the forecast moves in 2026.

In May 2025, we marked the departure of Ms Kelly Burmester as Head of Fundraising and Communications. Kelly played a significant role in the success of the Legacy House capital campaign, and we thank her sincerely for her contribution. In June 2025, following a highly competitive recruitment process, we welcomed Mr Robert Needham to the role. Rob brings a distinguished fundraising career and is also a former member of 2/14 QMLI during the Ready Reserve years.

Strong governance and leadership remain an essential aspect of Legacy's work in the community. I thank the Legacy Brisbane Directors, Contact Group Chairs, Legatees, staff and volunteers for their guidance, commitment and support throughout the year, ensuring that the families in our care are always at the centre of everything we do

Beneficiary Programs

This year was a year of change in terms of legislation covering our beneficiary programs. The new federal Aged Care Act was introduced in November 2025 with the aim of strengthening Australia's aged care system and ensuring that people who access aged care

services funded by the Australian Government are treated with respect and have the quality of life they deserve. There is significant impact on many of our older widows accessing services. The paid and volunteer team have been working hard to understand the changes and navigate widows through these.

Queensland's new child safeguarding law, The Child Safe Organisations Act, commenced from Oct 2025 with the aim of protecting Queensland children from harm when they interact with organisations. Legacy Brisbane has been working hard to ensure all governing documents, policies, procedures, practice and events are child safe. All Board Members, Senior Managers and Community Service team members have attended training to show their commitment. The next step will be to increase engagement with our young people to get their feedback on how we are doing and continue to improve.

This has also been an exciting year in terms of training. The development of an online Learning Management System (LMS) was spearheaded by a small and dedicated working group of Legatees and staff. The outcome is that now all Legatees and staff have online orientation modules that can be accessed anywhere at any time. Both Legatees and staff can access modules for training purposes as well. We are developing a Child Safe module, which will be rolled out early in 2026. The LMS will help us improve consistency at Legacy and a number of other Legacy Clubs have expressed an interest in rolling out the LMS as well.

Over the 12 months, we have developed new partnerships to help us deliver greater impact in our beneficiary activities. With our youth activities we partnered with Lemonade Kids, Reason to Thrive and Kokoda Youth Foundation. Overall, 15 events were delivered for our families, young people and

beneficiaries with disabilities. The Lotus Art Lovers Group was also established, which takes place monthly and connects beneficiaries from all groups around therapeutic art activities. Feedback from beneficiaries has been extremely positive around the new connections and friendships that have been built through this group.

Legacy was able to invest in training two staff members to become Mental Health First Aid trainers. We now can train Legatees, staff and volunteers to become Mental Health First Aiders, which builds critical skills, knowledge and confidence in our workforce to recognise and respond to common mental health issues. Two sessions were held in the last half of the year. The first was for Brisbane Legatees, and the Gold Coast later requested training for their Legatees as well.

Fundraising, Marketing and Communications

The Fundraising, Marketing and Communications (FRMC) team throughout the course of 2025 continued to work towards the organisational 2025 - 2029 Strategic Plan. Whilst there was change within the FRMC team towards the back half of the year, with recruitment for key roles taking place, the team delivered numerous successes.

Legacy's 5th Giving Day was a powerful 12-hour community effort, where every donation was doubled by generous match givers. For the first time, Sydney Legacy and Legacy Brisbane united for this campaign, inspiring supporters across both states. Thanks to this combined effort, more than \$450,000 was raised to support the families of our veterans, ensuring their wellbeing well into the future.

The 2025 Canungra Challenge (C3) was our most successful yet, uniting 56 corporate teams at Kokoda Barracks for an authentic, military-led endurance event. With

exceptional support from Defence, volunteers and our corporate partners, the challenge raised \$113,166.67 for veterans' families.

In 2025, Legacy Brisbane's inaugural Sports Brunch was held at the Queensland Cricketers Club, offering guests an inspiring morning overlooking the Gabba. Sporting legends including Jeff Horn (Boxing), Liam Wright (Rugby Union) and Tim Franklyn (2nd fastest man to run around the world) led a powerful panel discussion on leadership and resilience. This event proved to be a great success and will return in 2026.

Legacy Week 2025 delivered another strong year of fundraising and community engagement, raising \$174,822 across Brisbane and regional groups through merchandise sales, badge days, and local stallholder efforts.

The 2025 Legacy Gala Dinner, presented by NIOA, sold out for the first time in 10 years, and welcomed distinguished guests, including Her Excellency the Honourable Dr Jeannette Young AC PSM and Professor Graeme Nimmo RFD, Dr Annabel McGuire, and the Chief of Army, Lieutenant General Simon Stuart AO DSC. The event raised an incredible \$401,837.

Finally, as we commence providing our services in 2026, we look forward to our final move to Greenslopes and commencing a new collaborative model of care to deliver a true biopsychosocial health offering to the families of our fallen and those families supporting an incapacitated veteran.

Yours in Legacy,



Brendan Cox
CEO

THE LEGACY BRISBANE

Strategic Plan 2025-2029

The Strategic Plan 2025 – 2029 identifies five Strategic Pillars to guide our operations in fulfilling our charter and achieving our vision of no social or financial disadvantage for the families of our fallen and injured veterans. The pillars are:



Leadership & Governance

Goal: Ensure effective leadership, governance, planning and reporting to achieve organisational goals and regulatory requirements.

01



Service Delivery

Goal: To provide compassionate, timely, and flexible support that meets the unique needs of our community, empowering individuals and families to thrive and improve their quality of life despite their loss.

02



Financial Sustainability

Goal: Ensure current and future organisational capability and sustainability through sound financial management, diversified income and informative reporting.

03



People & Culture

Goal: To provide the people and culture capability and capacity to deliver Legacy Brisbane's services.

04



Philanthropy, Fundraising & Communication

Goal: Increase philanthropic support to Legacy through the giving of time, talent and funding to ensure we have the volunteers, skills and funds needed to deliver our mission to the families of fallen and injured veterans.

05

OUR DESIRED FUTURE

Legacy Brisbane in 2029



Service Model

Programs delivered by a knowledgeable and supported workforce



Governance

Structured to deliver the mission and strategic priorities



Effective Workforce

Well-trained and supported Legatee, paid and volunteer workforce



Partnerships & Alliances

Symbolic and meaningful relationships for research, services and evaluation



Quality & Accountability

Clear policies, procedures and practices within a quality system



Brand Health

Recognised as the foremost provider of family support in the Defence and Veteran community



Communication

Managed, purposeful and effective internal and external communication



Technology

Appropriate technology to secure effective knowledge management



Financial Strength

Diverse revenue streams, strong balance sheet to fund services into the future



National Representation

Continuing involvement in Legacy Australia to add value to national policies and strategic direction



Planned & Measurable Impact

Planning, delivering and measuring impact from an evidence base

A DECADE OF Impact



Legacy Way's \$1 million contribution to veteran families

On 4 September 2025, during Legacy Week, a significant milestone was marked with a media and stakeholder event held at Transurban's Traffic Control Centre, celebrating the enduring partnership between Transurban, Brisbane City Council and Legacy Brisbane.

This longstanding collaboration continues to deliver meaningful impact for veteran families across Queensland. Through the Legacy Way partnership, one cent from every toll contributes directly to Legacy Brisbane, helping fulfil Legacy's promise to care for the widows, children and families of veterans across Southeast, Central and Western Queensland.

Since Legacy Way opened to traffic a decade ago, this innovative partnership has generated more than \$1 million in donations, providing vital funding for education assistance, social connection programs, advocacy services and disability support. Each journey through the tunnel represents a small individual contribution that collectively creates lasting change for those who have served our nation and their loved ones.

Brisbane Lord Mayor Adrian Schinnerer attended the event and toured the Traffic Control Centre, meeting the dedicated team who work around the clock to ensure the safe and efficient operation of the tunnel. Legacy Brisbane CEO Brendan Cox and Head of Fundraising, Marketing and Communications Rob Needham also joined key stakeholders to acknowledge this important

milestone and express appreciation for the continued support.

Speaking to media, Brendan said, *"Every dollar donated through Legacy Way has helped us deliver programs that support the families of veterans - whether it's education for children, social connection for widows, or care for people with disability."*

He also reflected on the broader impact of the partnership, adding, *"This partnership has enabled us to reach more families and provide the kind of support that honours the service and sacrifice of our veterans."*

This partnership stands as a powerful example of how infrastructure and community purpose can intersect to create long-term social impact, ensuring Legacy Brisbane can continue providing compassionate, practical support to veteran families now and for generations to come.

BUILDING THE FUTURE OF CARE

Bring It Home campaign



Legacy House at Greenslopes represents a transformative step forward not only for Legacy Brisbane, but also for the Legacy brand and the families we support.

Designed as a purpose-built centre of care, connection and collaboration, the facility will bring together services, programs and community spaces under one roof, allowing veteran families to access the support they need in a welcoming and integrated environment.

The new Legacy House will deliver a modern, wrap-around model of care that reflects the evolving needs of veteran families. By creating a central hub for support services, community programs and specialist partnerships, the facility will strengthen Legacy Brisbane's

ability to provide practical assistance, connection and wellbeing support for generations to come.

The community response to the \$9.2 million **Bring It Home** campaign has been extraordinary.

This inaugural campaign was the catalyst to bring Legacy House Greenslopes to life. In doing so, more than \$8.7 million in philanthropic donations and over \$1 million in pro bono professional services have been secured.

This remarkable support is a powerful testament to the respect and care our community holds for veterans and their families.

Legacy Brisbane extends sincere thanks to every donor, partner and supporter who has contributed to the Bring It Home campaign and helped move Legacy House closer to completion.

Construction progress has continued steadily throughout the year, with key partners and supporters visiting the site to see firsthand how the vision is becoming reality.

These milestones have reinforced the collective effort behind the project and the strong partnerships helping bring Legacy House to life.

Every conversation, every introduction and every contribution throughout the campaign has helped bring us closer to opening the doors of Legacy House, which is set to welcome veteran families in October 2026.

NO WIDOW WALKS Alone

Legacy's commitment to connection, advocacy and lifelong support

Legacy Brisbane's Older Widows' Program remains our foundational service, supporting more than 3,000 widows aged 65 and over to thrive and live the life they choose.

Legacy Brisbane is committed to ensuring no widow of a deceased veteran in our care faces life's challenges alone. While some require advice or social connection, others need more comprehensive support including financial assistance, advocacy for entitlements, complex case management, and help with medical, safety and respite needs.

A dedicated network of 233 Legatees, our trained community volunteers, plays a vital role in delivering this support. They coordinate and attend activities, conduct regular wellbeing check-ins, provide information, and alert Community Services Officers when complex matters arise.

Over the past year, this resulted in more than 2,266 in-person visits and 1,693 phone calls. Feedback consistently highlights that Legatee contact helps widows feel safe, connected and part of the Legacy Brisbane family, knowing there is someone independent they can turn to if circumstances change.

In 2025, Legacy Brisbane commenced the first year of a multi-year funding agreement with the Easter Star Foundation, for which we are extremely grateful, as older widows represent our largest client group.

Advocacy remains a critical component of support. This year, 29 pensions were granted through Legacy Brisbane's compensation advocacy service. Applying for DVA

entitlements is highly complex and requires linking the veteran's death to their service. Legacy Brisbane guides widows through this process in a trauma-informed way during a time of grief and vulnerability. Successful outcomes provide life-changing financial security through ongoing pensions, access to healthcare at low or no cost, and additional benefits such as reduced transport and utilities.

Social connection is strengthened through 40 Care Groups and Laurel Clubs that meet monthly, often facilitated by Legatees or widows themselves. These peer networks reduce isolation, foster belonging and create safe spaces to share lived experience.

Legatees are highly trained to facilitate meetings in a trauma-informed manner and identify emerging wellbeing concerns. The groups also create an opportunity for Legatees to identify any wellbeing

issues and either refer the widow to a CSO if the situation is complex or deal with it themselves if the matter is simple. The Legatees are highly trained to facilitate the meetings in a trauma informed way.

Last year Legacy invested in training two staff members in Mental Health First Aid. They have completed two training sessions for our Legatees, continuing to build on the volunteers' knowledge and skill.

Through the use of the Outcomes Star measurement tool, we can see that our widows have experienced an increase in wellbeing. Anecdotally, staff also see an increase in widows' wellbeing as they are connected to the Legacy family and know that there is an organisation that is there to support them. The Outcomes Star data also shows us that the areas the widows experience the most improvement is in feeling positive, feeling safe and being treated with dignity.



FINDING HIS Rhythm

How Legacy helped Nicholas turn hardship into hope through music

Nicholas was just 13 years old when his mum Joanne, an Army Band veteran, was diagnosed with stage four melanoma.

At the time, their family was living in Launceston, Tasmania, and life changed almost overnight.

"Mum started with stage two melanoma in her ear," Nicholas shared. "Within six weeks, it went from stage two to stage four. I tried my best to share my experience with friends, but they just didn't get it."

During this incredibly challenging period, Legacy stepped in to support Nicholas and his family, providing assistance with school costs, emotional wellbeing and, just as importantly, connection. Through Legacy, Nicholas was introduced to his Legatee, Chad, who became a steady mentor and guiding presence.

"Legacy gave me everything I needed," Nicholas said. "They helped with school books, clothes, things we never thought we'd need help with. But it wasn't just financial help. The biggest difference was seeing Mum finally feel safe again."

As Nicholas grew older, he reconnected with his love of music, particularly the trombone. In 2023, he took a significant step forward, moving to Brisbane to study at the Queensland Conservatorium of Music.

"There is no way that I would have been able to move to Brisbane to study at the Conservatorium without help from Legacy," Nicholas said. "They helped me with life decisions and gave me the support I needed to live and study full time."

I feel very humbled being given these opportunities."

In 2025, Nicholas shared his story as a guest speaker at Legacy Brisbane's Gala Dinner, inspiring the room with his courage, honesty and love for his mum.

His powerful address helped raise more than \$400,000 on the night, directly supporting Legacy Brisbane's programs for veteran families.

He was personally thanked by Her Excellency the Honourable Dr Jeannette Young AC PSM, Governor of Queensland, for bravely sharing his journey.

From joining Legacy Brisbane during one of the toughest moments of his life to hiking the Kokoda Trail alongside other Legacy young people, Nicholas's story reflects the strength that comes from connection and community.



"Legacy gave me everything I needed ... The biggest difference was seeing Mum finally feel safe again."

COMMUNITY IN Action

How Giving Day and Sports Brunch drove meaningful support in 2025

In 2025, Legacy Brisbane witnessed the extraordinary impact of community coming together through two standout fundraising initiatives, Giving Day and our inaugural Sports Brunch.

Each event reflected the shared commitment of supporters, partners and volunteers to improving the lives of veteran families.

Legacy's Giving Day in May was a powerful 12-hour community effort, running from 8am to 8pm, with every donation doubled thanks to the generosity of our match givers.

This year marked a significant milestone, with Sydney Legacy and Legacy Brisbane uniting for the first time to deliver a combined campaign across New South Wales and Queensland.

Throughout the day, supporters rallied behind Legacy's promise of care, demonstrating the strength of collective action.

Thanks to this collaboration and the kindness of our community, more than \$450,000 was raised to support the families of our veterans. These funds will help deliver vital education assistance, wellbeing services, advocacy and social connection programs, ensuring families receive practical and compassionate support now and into the future.

In August, Legacy Brisbane proudly hosted our inaugural Sports Brunch at the Queensland Cricketers Club, presented by Rheinmetall. Overlooking the Gabba, guests gathered for a morning of connection, conversation and community spirit.

An exceptional panel of speakers shared personal insights on leadership, resilience and navigating challenges across sport, service and everyday life, creating a meaningful and engaging experience for attendees.

The event raised \$24,645 to support Legacy Brisbane's programs and services for the families of fallen and injured veterans.

Together, Giving Day and Sports Brunch showcased the power of partnership and community generosity.

These events strengthened Legacy Brisbane's ability to deliver lasting impact, ensuring veteran families across Queensland continue to receive the care, connection and support they deserve.



POWERED BY Partnership

Our corporate partners supporting Legacy's mission



Legacy Brisbane is proud to work alongside corporate partners who share our commitment to supporting veteran families through meaningful action, long-term investment and community leadership.

In 2025, partnerships with Rheinmetall Defence Australia, BMD Group and NIOA played a significant role in advancing Legacy's mission.

Rheinmetall Defence Australia recently welcomed The Honourable Sir Peter Cosgrove AK AC (Mil) CVO MC (Ret) and Lady Lynne Cosgrove to officially dedicate the Cosgrove Training Facility at the Military Vehicle Centre of Excellence in Redbank, Queensland. The ceremony, attended by senior defence and industry leaders alongside Legacy Brisbane CEO Brendan Cox, honoured Sir Peter's enduring leadership, professionalism and lifetime of service.

As a long-term partner of Legacy Brisbane, Rheinmetall dedicated the facility in his name, ensuring his ethos continues to guide those who train and work on site. Taking place between Remembrance Day and the Legacy Brisbane Gala Dinner, the dedication reinforced Rheinmetall's ongoing support for veterans and their families.

Progress on Legacy House also reached an important milestone in mid-October, when Brendan Cox joined Sir Peter and Lady Lynne Cosgrove for a site inspection at Greenslopes. Representatives from JMAC Group, a subsidiary of BMD Group, provided an update on construction progress and upcoming milestones as the project moves toward its planned October 2026 completion.

BMD and JMAC continue to demonstrate their commitment through their involvement in Legacy House and ongoing sponsorship of Backyard Assist projects, helping deliver practical support to families across Queensland.

The highlight of Legacy Brisbane's partnership with NIOA in 2025 was the Legacy Gala Dinner at Sofitel Brisbane Central Ballroom Le Grand, where more than 500 guests gathered, including strong corporate and ADF leadership representation such as Simon Stuart AM DSC. As Presenting Partner, NIOA helped deliver a highly successful evening that raised more than \$400,000 for veteran families. Guests also heard from NIOA CEO Australia and New Zealand, Ben James AM DSM, whose address reinforced NIOA's commitment to supporting the Defence community.

The Gala focused on bringing the soul of Legacy and the families we support to the audience, strengthening the connection between donors and impact.

This was further reflected in the silent auction, where the NIOA Experience sold for \$5,000 to BMD Group, highlighting the strength of collaboration across Legacy's corporate partners.



CARE BEYOND Today

Legacy's lifelong promise to families living with disability

Legacy Brisbane provides long-term, personalised support to 117 dependants living with disability across Central and South East Queensland, whom we proudly refer to as our 'Explorers'.

Many of the individuals we care for live with congenital or acquired disabilities that result in significant intellectual, neurological, psychological or physical impairment. While specialist providers deliver primary care, Legacy maintains a lifelong commitment to the wellbeing of each dependant and their family.

The Explorers Program reflects this enduring promise. Designed to foster inclusion, friendship and wellbeing, the program plays a vital role in strengthening community and connectedness among the people Legacy supports.

Through tailored services and dedicated case management, Legacy works to improve quality of life, promote healthy lifestyles, reduce social isolation and provide practical support for carers. This includes financial and organisational assistance where needed, along with guidance on respite, guardianship, long-term planning and residential transitions, ensuring each stage of life is managed with dignity and care.

Legacy also supports lifestyle and independence skills, encouraging education, employment pathways, mobility and personal development wherever possible. From literacy and computer training to adult education and work placement support, we aim to help each person realise their potential.

A much-loved component of the program is the Seasons Events held throughout the year. These themed gatherings provide structured, inclusive activities that participants look forward to attending, fostering confidence, friendships and a

genuine sense of belonging. Activities range from arts and crafts and interactive music experiences to therapeutic animal visits, all complemented by shared meals that encourage relaxed social connection.

These connections were on full display at the Explorers' Christmas Party, kindly supported by Bupa Foundation. With 25 guests attending, it was our largest turnout of the year. Guests enjoyed live entertainment from Swing Bean Band, festive craft activities including snow globe making, and photo memories captured in a Christmas-themed booth, before sharing a buffet lunch with pavlova and Christmas pudding.

Legacy Brisbane extends sincere thanks to the BUPA Foundation for its generous three-year support, which has been instrumental in enabling the Explorers Program to continue creating safe, inclusive spaces where every individual feels valued, connected and supported.



SPECIALIST SUPPORT

When it matters most



A dedicated program responding to critical gaps in support for veteran families

The Family Assist Program provides specialist case management to the families of veterans who have given their health in service.

The past two years have seen a demonstrated significant increase in the complexity of presentations across the program.

Families are increasingly experiencing overlapping and compounding challenges, including financial stress, housing instability and homelessness, mental health concerns, family and domestic violence, breakdown of relationships, and the long-term impact of defence service on children and family functioning.

Effective support in this environment requires intensive and flexible case management

that is trauma-informed and strongly connected to local community and service networks.

The case management is often long term and the SCSO works alongside families to build trust, safety, stability and confidence, while supporting clients to identify and progress their own goals.

This includes the provision of psychological and emotional support, advocacy, information and referral, practical and financial assistance.

The complexity of support needs is often heightened where the veteran and their partner have separated, which is the case with the vast majority of families. In these circumstances, spouses and children frequently have limited access to targeted veteran-specific services.

The Family Assist Program remains one of the few dedicated and accessible supports available to these families, highlighting the program's role as a niche service responding to a significant and unmet need within the ex-service community.

Several Family Assist clients have also found a welcoming and inclusive peer connection through the Lotus Art Lovers monthly group, which has become an important space for social engagement, creative expression and informal support.

In addition, with the integration of Family Assist and the Young Families programs for events, families who have previously been unable to afford such activities, are connecting positively through social interaction which supports their general health and wellbeing and reduces social isolation.

SPECIALIST SUPPORT

Case Study



The Brown family has been enrolled with the Family Assist Program for almost four years.

The family consists of a mother and three children, two teenagers and one young person in their final year of high school.

The family were forced to flee from the veteran/father due to severe and ongoing physical and sexual violence perpetrated against the mother and one of the children.

In the years following their departure, the mother endured protracted family court and divorce proceedings, alongside a complex and distressing financial settlement process.

Throughout this period, she was also managing Post-Traumatic Stress Disorder (PTSD) and multiple chronic physical health conditions, which significantly impacted her capacity to engage with legal processes, maintain financial stability and care for her family.

These challenges were further compounded by her reliance on a Disability Support Pension as her sole source of income. During this time, the family home was repossessed due to mortgage arrears, resulting in homelessness.

At the point of referral to Legacy, the mother and her three children were living in overcrowded and inappropriate accommodation at her parents' home. The family was experiencing high levels of emotional distress, financial insecurity and uncertainty about their future.

The Senior Community Services Officer (SCSO) worked intensively with the family for almost three years, maintaining regular weekly contact. Support was delivered through a trauma-informed and strengths-based approach and included ongoing emotional support and coaching, advocacy and case coordination, provision of information, and referrals to specialist domestic and family violence, health services and liaison with schools.

The SCSO also supported applications for education grants for the children and provided regular financial assistance to ensure essential needs were met, including food and utility costs.

In 2025, the mother was able to access pro bono and deferred payment legal support through Legacy's partner firm, Murdoch Lawyers, who provided intensive guidance throughout the family court and financial settlement proceedings.

While the process was extremely distressing for the client, it ultimately resulted in a reasonable financial settlement that better supports the long-term wellbeing of the mother and her children.

Following the settlement, the client has been connected with specialist financial advice through another Legacy partner organisation, Morgans Financial Limited.

With this support, she is now being guided in managing her finances, planning for long-term stability and making informed decisions to support her children's future. She is currently working towards an early release of superannuation to enable the purchase of a family home, with the aim of establishing a secure and stable living environment.

After many years of instability, fear and poverty, the family is now cautiously hopeful about the future.

The client has expressed deep gratitude for the support provided through the Family Assist Program, acknowledging that Legacy's consistent, trauma-informed and compassionate assistance has enabled her to continue supporting her children and to begin rebuilding a sense of safety, stability and hope for their lives.

CONTINUING THE Legacy

Dedication, compassion and an enduring commitment



For Bev Summers, Legacy has been part of her life for more than five decades.

Bev was just 19 years old when Legacy first touched her family. Her uncle, a World War II Army veteran, passed away suddenly at the age of 42, leaving behind a wife and three children, including one with a disability.

Legacy stepped in to support the family during an incredibly difficult time and continues to support her cousin to this day.

That early experience left a lasting impression. Both Bev and her late husband served in the Australian Army. In 1986, while still serving, her husband joined Legacy as a Legatee. Bev accompanied him on visits and assisted wherever she could, supporting widows and volunteering

at events and fundraisers. When her husband passed away, Bev continued the work he had begun.

Over the years, she has supported approximately 35 widows in her area, assisting with regular visits, coordinating activities and helping run the local Legacy Care Group.

As a War Widow and Veteran herself, Bev brings lived experience, empathy and understanding to every conversation.

"I am very proud to be a Legatee," Bev says. "As a widow myself, being a Legatee allows me to assist other widows and their families through their loss and provide ongoing support. As a Veteran and Army spouse, I can relate to what they have been through during their husband or wife's service years."

For Bev, Legacy is more than volunteering. It is family.

"As I do not have family in Brisbane, it is wonderful to be part of the Legacy family and know they are there for me," she shares. "When you are part of the Legacy family, you are never alone."

In 2023, Bev was honoured to be selected as a Legacy Centenary Torch Bearer, recognising her many years of service as a Legatee, War Widow and Veteran.

"Legacy Week is such an important fundraising event," she says. "So many people tell us stories of how Legacy supported their families years ago. It reminds us why we do this work."

Legacy Brisbane thanks Bev for her dedication, compassion and enduring commitment to serving those who have served.

TOGETHER WE Serve

Legacy Week and 26 years of service from 1st Signal Regiment

Legacy Week 2025 delivered another strong year of fundraising and community engagement, raising \$174,822 across Brisbane and regional groups through merchandise sales, badge days and local stallholder efforts.

Supported by volunteers, ADF members and community partners, the campaign also generated 68 media hits, reaching more than 13 million people and amplifying awareness of Legacy Brisbane's mission to support the families of our veterans.

A cornerstone of Legacy Week continues to be the extraordinary commitment of the 1st Signal Regiment. For more than a quarter

of a century, the Soldiers and Officers of the Regiment have proudly stood alongside Legacy Brisbane, with 2025 marking their 26th consecutive year of service during the campaign.

Each year, their support begins well before dawn. Regiment members disperse across Brisbane's central business district, positioning themselves along key commuter routes with a simple but powerful purpose: to engage with the public, share Legacy's message and demonstrate their support for veteran families.

This year was no different. On Thursday 5 September, the Regiment departed Gallipoli Barracks at Enoggera before first light, arriving at ANZAC Square ahead of 6am. With Legacy staff coordinating a light

breakfast and coffee, Soldiers and Officers were pre-positioned across the city by 6:30am, remaining in place for more than six hours.

The generosity of Brisbane commuters was immediately evident, with donations flowing steadily throughout the morning. Legacy teddy bears were quickly snapped up, including one heartwarming moment where a single commuter purchased five bears to donate to the Brisbane Children's Hospital.

For the 1st Signal Regiment, this long-standing partnership is deeply personal. Having witnessed firsthand the impact Legacy makes in supporting one of their own, the Regiment has reaffirmed its commitment to continue standing with Legacy Brisbane for many years to come.



FUTURE LEADERS

Lasting Impact

Young professionals connecting their networks to Legacy Brisbane



Established in 2022, Legacy Brisbane's Emerging Leaders Network (ELN) brings together young professionals aged 25–40 who are passionate about supporting the families of veterans while expanding their professional and community networks.

The network was created to provide an avenue for emerging leaders to engage with Legacy's mission, connect with like-minded peers and introduce their own professional networks to the organisation.

Through events, fundraising activities and community engagement, ELN members are helping ensure the next generation plays an active role in sustaining Legacy's support for veteran families.

A highlight of the ELN calendar is the annual Trivia Night, which has quickly become a much-anticipated event. The inaugural Trivia Night raised more than \$12,000, with last year's event continuing that success by raising over \$10,000 for Legacy Brisbane's programs and services.

While the trivia competition itself is always spirited, the night is equally known for its humour and camaraderie.

One of the most memorable moments each year is the dance challenge, where participants enthusiastically take to the floor to perform everything from the chicken dance and Irish dancing to the can-can.

These light-hearted moments create a vibrant atmosphere while reinforcing the sense of community that defines the Emerging Leaders Network.

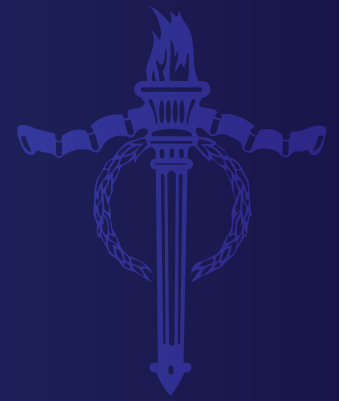


Beyond the entertainment, the ELN continues to grow as a valuable platform for engagement, helping Legacy Brisbane build stronger connections with young professionals across Brisbane's corporate and professional sectors.

Legacy Brisbane welcomes expressions of interest from organisations who may have emerging leaders within their teams who would enjoy becoming involved with the ELN.

For further information, please contact:
fundraising@legacybrisbane.org.au

HOW YOU CAN Support Legacy



There are numerous ways to support Legacy Brisbane in delivering on Mission



DONATE MONEY

Financial donations help fund programs such as:

- Education support (school uniforms, laptops, scholarships)
- Youth camps and mentoring programs
- Assistance with medical equipment and home support
- Social activities for widows and families

These services help thousands of families across Queensland who have lost or been affected by military service.



VOLUNTEER YOUR TIME

Legacy relies heavily on volunteers (often called Legatees) who help by:

- Visiting or calling widows and families for companionship
- Assisting with events and activities
- Supporting youth programs and camps
- Helping with community outreach or administration

Volunteers play a key role in providing ongoing personal support to beneficiaries.



FUNDRAISE OR JOIN EVENTS

People often support Legacy by participating in fundraising events and functions.

These include:

- Canungra Combat Challenge (C3) (June)
- Sports Brunch (August)
- Legacy Week
- Giving Day (October)
- Gala Dinner (November)

These events raise funds and awareness for veteran families.



CORPORATE OR WORKPLACE PARTNERSHIPS

Businesses can support Legacy by:

- Sponsoring events or programs
- Running workplace fundraising drives
- Providing mentoring or professional opportunities for Legacy youth



LEAVE A GIFT IN A WILL

Some supporters include Legacy in their estate planning to provide long-term support for veteran families.

Contact Legacy Brisbane:

665 Fairfield Road,
Yeerongpilly Q 4105

Call 07 3029 5600 or email fundraising@legacybrisbane.org.au



HOW CAN I DONATE?

You can donate online, by phone, or through fundraising campaigns or through appeals such as ANZAC Day, Legacy Week and Remembrance Day.

Financials



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REPORT OF THE INDEPENDENT AUDITOR ON THE SUMMARY FINANCIAL STATEMENTS

TO THE MEMBERS OF THE LEGACY CLUB OF BRISBANE LIMITED

uhyhnsq.com.au

Opinion

The summary financial statements, which comprise the summary statement of financial position as at 31 December 2025 and the summary statement of comprehensive income for the year then ended are derived from the audited financial report of The Legacy Club of Brisbane Limited (the Company) for the year ended 31 December 2025. We expressed a qualified audit opinion on that financial report in our report dated 27 February 2026.

In our opinion, the accompanying summary financial statements are a fair summary of that audited financial report, on the basis described in the notes to the summary financial statements. However, the audit of the summary financial statements is restricted to the equivalent extent as the audited financial report of the Company for the year ended 31 December 2025.

Summary Financial Statements

The summary financial statements do not contain all the disclosures required by Australian Accounting Standards. Reading the summary financial statements and the auditor's report thereon, therefore, is not a substitute for reading the audited financial report and the auditor's report thereon.

The Audited Financial Report and Our Report Thereon

We expressed a qualified audit opinion on the audited financial report in our report dated 27 February 2026. The basis for our qualified audit opinion was based on the fact that donations, appeals and other fundraising events are a significant source of fundraising revenue for the Company. The Company has determined that it is impracticable to establish control over the collection of fundraising prior to entry into its financial records. Accordingly, as the evidence available to us regarding revenue from this source was limited, our audit procedures with respect to fundraising income had to be restricted to the amounts recorded in the financial records. We therefore were unable to express an opinion whether fundraising income of the Company recorded was complete.

Management's Responsibility for the Summary Financial Statements

Management is responsible for the preparation of the summary financial statements on the basis described in the notes to the summary financial statements.

Auditor's Responsibilities

Our responsibility is to express an opinion on whether the summary financial statements are a fair summary of the audited financial report based on our procedures, which were conducted in accordance with Auditing Standard ASA 810 *Engagements to Report on Summary Financial Statements*.

Reece Jory
Partner

Brisbane, 30 March 2026

UHY Haines Norton
Chartered Accountants

Audit | Tax | Advisory

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**Summary Statement of Comprehensive Income
For the Year Ended 31 December 2025**

	2025	2024
	\$	\$
Total revenue from operating activities	5,994,337	7,891,606
Total expenses from operating activities	(4,331,591)	(4,312,360)
Operating Surplus/ (Deficit) for the year	1,662,746	3,579,246
Other income and expenses	(1,216)	2,569
Surplus/ (Deficit) for the year	1,661,530	3,581,815
Other comprehensive income	451,774	672,441
Total comprehensive income	2,113,304	4,254,256

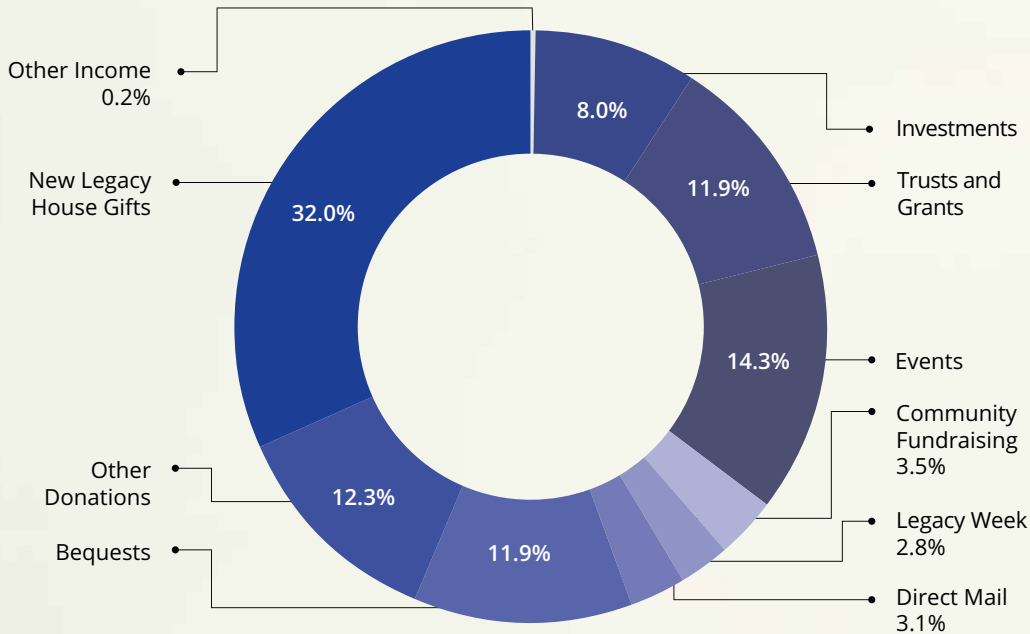
**Summary Statement of Financial Position
For the Year Ended 31 December 2025**

	2025	2024
	\$	\$
Total current assets	9,054,716	4,446,040
Total non-current assets	15,243,135	17,268,325
Total assets	24,297,851	21,714,365
Total current liabilities	1,895,960	795,773
Total non-current liabilities	32,647	662,652
Total liabilities	1,928,607	1,458,425
Net assets	22,369,244	20,225,940
Total equity	22,369,244	20,255,940

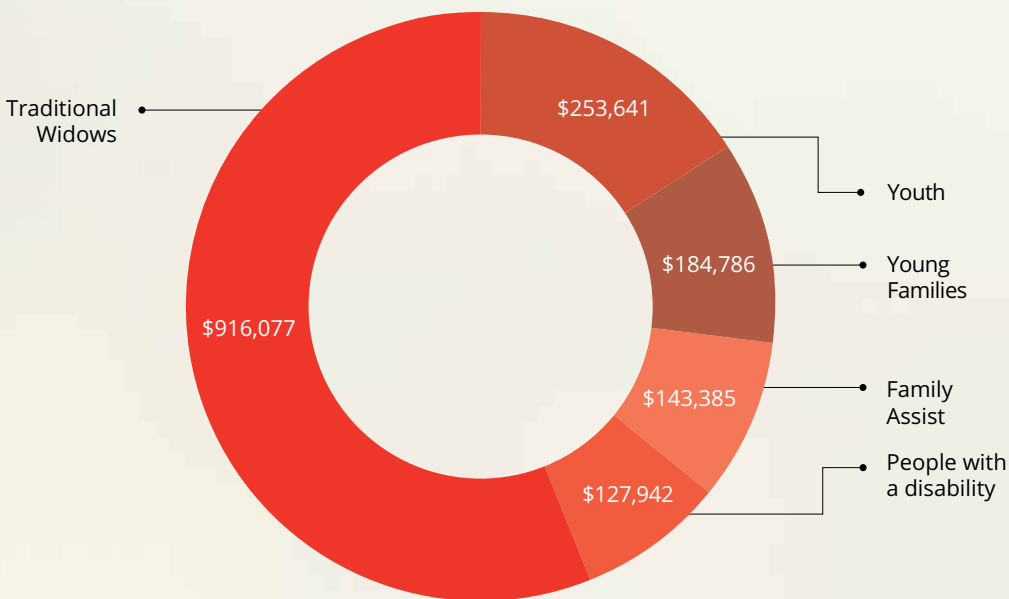
These summary financial statements have been derived from The Legacy Club of Brisbane Limited's annual financial report. The summary financial statements do not contain all the disclosures required by Australian Accounting Standards. Reading the summary financial statements, therefore, is not a substitute for reading the audited financial report of The Legacy Club of Brisbane Limited. The Legacy Club of Brisbane Limited's annual financial report is available on our website at <https://www.legacy.com.au/clubs/qld/brisbane/about-us/>.

2025 Financials

2025 Income Sources



2025 Community Services Program Funding



OUR Board of Directors



President, Legacy Club of Brisbane &
Chairman, Board of Directors

Non-executive Director & Vice President

Non-executive Director & Treasurer

Non-executive Director

Non-executive Director

Non-executive Director

Non-executive Director

Non-executive Director

Non-executive Director

Dr Annabel McGuire

Simon (Don) Roach AM

Anne Irwin

Todd Crowley

Dr Amy Johnson

Andrew Middleton

Paul Smith

Prof Elisabeth Findlay

Anthony Birch

**We thank the following Board members
who ended their service on the Board in 2025**

Kerry Parry

Phil Lillybridge



Supporting our veterans' families

LEGACY BRISBANE

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South Brisbane QLD 4101
07 3029 5600
admin@legacybrisbane.org.au

LEGACY SUNSHINE COAST




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07 5443 9841
suncoast@ legacybrisbane.org.au

LEGACY ROCKHAMPTON & CENTRAL QUEENSLAND

Suite 3, Tobruk House
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Rockhampton Q 4700
07 4922 4010
admin@ legacyrockhampton.org.au

LEGACY FRASER BURNETT

333 Alice Street
Maryborough Q 4650
07 4194 5111
admin@ legacyfraserburnett.org.au

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legacy.com.au/brisbane

